

(於開曼群島註冊成立之有限公司) (incorporated in the Cayman Islands with limited liability)

股份代號 Stock Code: 1313

# **2013 Interim Results Presentation**

#### **Disclaimer**



This document is prepared by China Resources Cement Holdings Limited (the "Company") solely for the 2013 interim results announcement presentation. Copying or redistribution of this document to any person is strictly prohibited. The distribution of this document in other jurisdiction may be restricted by laws of that jurisdiction, and persons who possess this document should observe such restriction. The information contained in this document has not been independently verified. No representation or warranty express or implied is made as to, and no reliance should be placed on, the fairness, accuracy, completeness or correctness of the information or opinions contained herein. The purpose of this document is not for complete or fully analysis made to the financial or trading position or prospect of the Company, and any person who will in possession of this document shall be aware that no reliance should be placed on the content contained herein. The information and opinions contained in this document is not intended to constitute an offer to, or a solicitation for offer to sell, purchase or subscribe the securities of the Company. The Company or any of their respective affiliates, advisors or representatives shall not have any liability whatsoever (in negligence or otherwise) for any loss howsoever arising from any use of this document or its content or otherwise arising in connection with this document.

This document may contain forward-looking statements that reflect risks and uncertainties. These forward-looking statements are generally expressed in forward-looking expressions, such as expectations, estimation, planning, projections, goals, the possibilities, probabilities or so on to reflect the actions that the Company expects to or may take in future or the results from these actions. You should not have excess reliance on these forward-looking statements, which are based on our own information and other source of information that we consider reliable. Our actual results may differ from these forward-looking statements which may lead to the fluctuation of the share price of the Company.

### Agenda



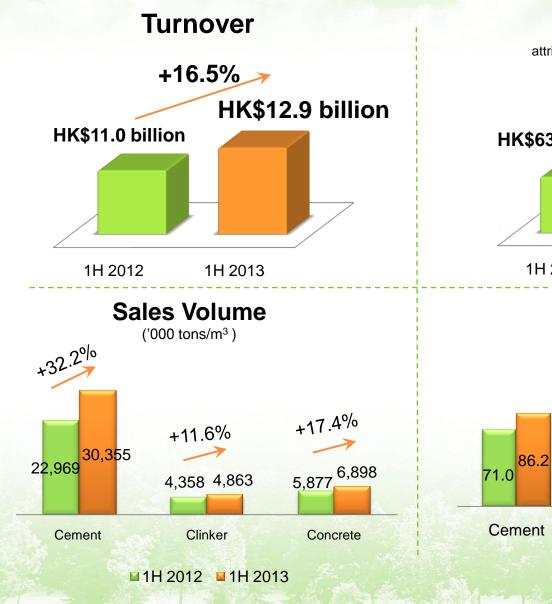
- Corporate Overview
- Financial Review
- Operational Review
- Outlook & Prospects
- 🐼 Q & A
- Appendix

# **Corporate Overview**

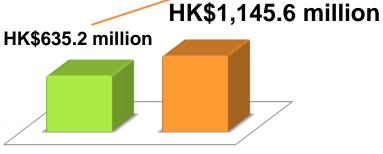


## **2013 Interim Results**





#### attributable to owners of the Company +80.4%



Profit

#### 1H 2012 1H 2013

**Utilization Rate** (%)



Concrete

■ 1H 2012 ■ 1H 2013

Clinker

#### **Overview**



One of 7 strategic business units of China Resources Group (holding 73.34% of issued shares)

Subsidiary of CR Group Largest cement & concrete producer in Southern China

Sales of cement +**32.2%** clinker +**11.6%** concrete +**17.4%** 

Leading Position

#### Persistent to

3+2 development strategy

1. Improved cost structure

2. Reinforce the centralized procurement

 "Water shipment & transshipment" model

> Lowest Total Cost

Devote for circular economy & emission reduction

Co-chairman of the Cement Sustainability Initiative

Social Responsibility

# **Steady Economic Growth in 1H 2013**



	National	CR Cement's operating area			
	National	Southern China*	Shanxi		
GDP	RMB24.8 trillion +7.6%	RMB4.9 trillion +8.5% to +12.4%	RMB0.6 trillion +9.0%		
FAI excluding rural household	RMB18.1 trillion +20.1%	RMB2.6 trillion +22.9% to +28.9% except Guangdong +17.0%	RMB0.3 trillion +24.9%		
CPI	+2.7% in June, below	government's control target of 3.5%			

Economic policy with emphasis on steady growth, reform & structural adjustment

- Continued a steady monetary policy
- Maintained proactive fiscal policy by expanding government expenditure and stimulating domestic consumption
- Target for 2013: GDP +7.5% and FAI +18%

\* Southern China encompasses Guangdong, Guangxi, Fujian, Hainan and Yunnan

## **Business Environment – Demand**



#### Railway

- Launched the railway investment system reform to open certain ownership and operational rights to private capitals
- Investment +21.5% YoY to RMB215.9 billion; target investment of RMB650.0 billion for 2013
- Issuance of RMB150 billion bonds for construction of 73 railway projects

#### Highway & waterway

FAI in highway and waterway +9.2% YoY (1H 2012: -6.2%) to RMB599.6 billion

Total target length of national operating highway will be increased from 68,000 km at the end of 2012 to **136,000 km** by 2030

#### **Real estate**

- Stable development investment +20.3% YoY to RMB3.7 trillion; total area completed +6.3% to 353.0 million m<sup>2</sup>
- Commodity housing total area sold +28.7% YoY to 514.0 million m<sup>2</sup>
- Social housing 4.4 million units commenced construction and 2.4 million units completed, representing 69.8% and 50% of the 2013 targets

## **Business Environment – Supply**



	National	CR Cement's c	operating area
	National	Southern China	Shanxi
Cement production for 1H 2013	1.1 billion tons +9.7%	197.5 million tons +11.3% to +24.7%	20.2 million tons +0.6%
New clinker production capacity released in 1H 2013 Decreasing trend	32 lines with 38.8 million tons -53.2%	7 lines with 8.2 million tons -61.6%	3 lines with 3.9 million tons +20.2%
Total NSP clinker capacity at the end of 1H 2013	1,690.0 million tons	285.0 million tons	60.1 million tons
Obsolete capacity to be eliminated in 2013	92.8 million tons	28.1 million tons	3.5 million tons

> Effective implementation of obsolete capacity elimination

Strict approval on new capacity

# **Financial Review**



## **Results Highlights**



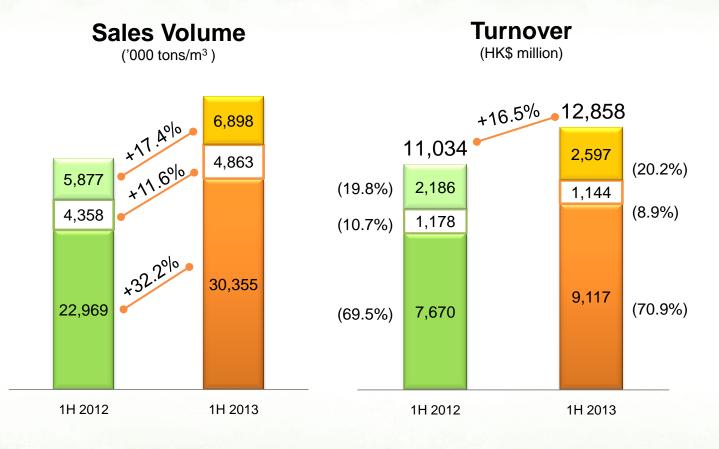
	1H 2012	1H 2013	Change
Turnover (HK\$ million)	11,034	12,858	+16.5%
EBITDA (HK\$ million)	1,974	2,685	+36.0%
Profit attributable to owners of the Company (HK\$ million)	635	1,146	+80.4%
Basic earnings per share (HK\$)	0.097	0.176	
Interim dividend per share (HK\$)	Nil	0.035	

#### **Scrip Dividend Option**

The interim dividend is to be payable in cash, with an option to receive new and fully paid shares in lieu of cash

### **Increased Sales Volume & Turnover**



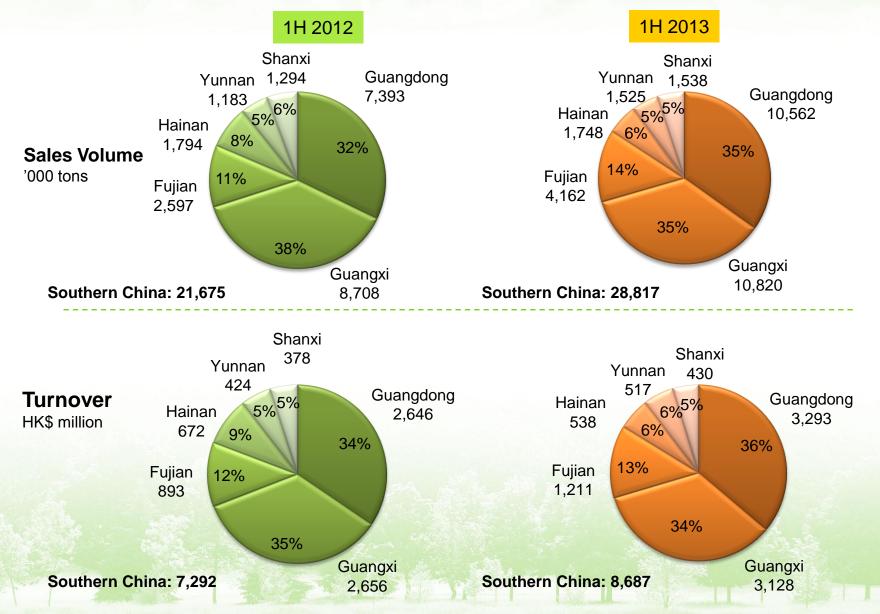




### Cement Sales Volume & Turnover by Geographical Areas

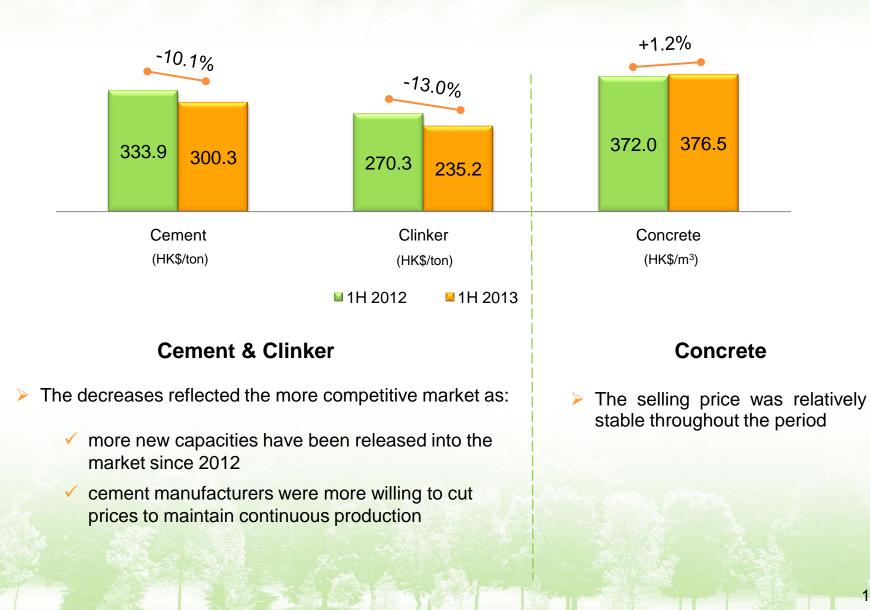


12



### **Average Selling Price**

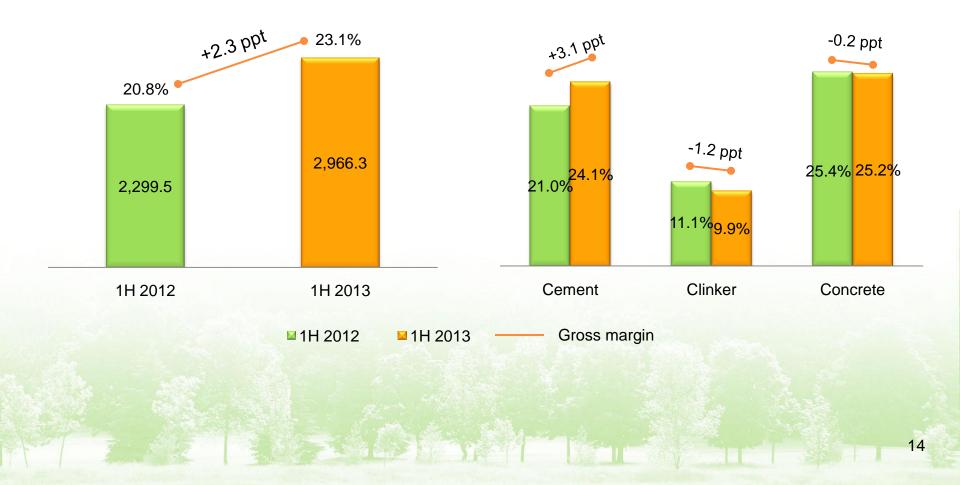




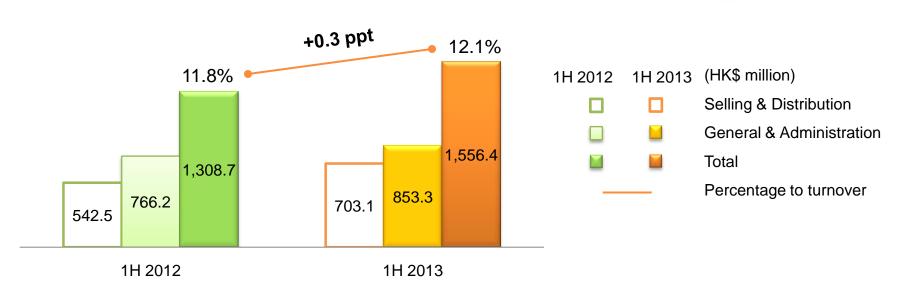
### **Gross Profit & Margin**



Consolidated Gross Profit (HK\$ million) & Consolidated Gross Margin (%) **Gross Margin by Product** 



# Selling, General & Administration Expenses



#### Selling & distribution expenses as a percentage to turnover increased from 4.9% to 5.5%, due to:

- Lower average selling prices of products
- Higher transportation costs because more cement and clinker was delivered from Guangxi to Guangdong for sale

#### General & administrative expenses percentage:

As a percentage to turnover, it decreased to 6.6% from 6.9% yoy

**Cement Holdings Limited** 

#### Tax Rate



	1H 2012	1H 2013	Change
Effective tax rate	20.0%	17.7%	-2.3 ppt

#### Lower Effective Tax Rate

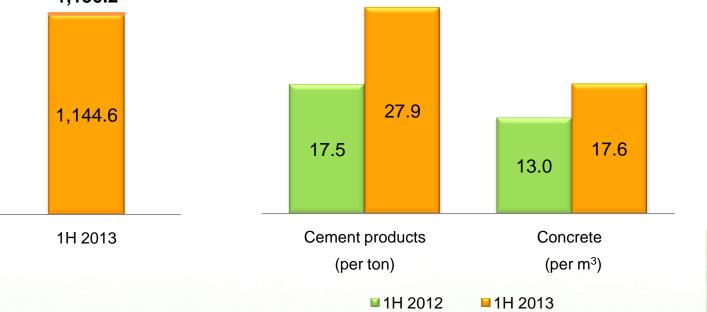
A higher portion of the Group's profit was generated from certain subsidiaries established in Guangxi which were subject to the favorable income tax rate of 15%

### **Net Profit & Margin**





After full allocation of other income and corporate expenses (excluding share of results of joint ventures and associates)



- 8.9% (HK\$ million) 8.9% 5.7% 5.2% 1,150.2 631.9 574.0 1H 2012
- 1H 2012 1H 2013
  - Net Profit
    - Net Profit (excluding share of results of joint ventures & associates)
    - Net Margin
  - Net Margin (excluding share of results of joint ventures & associates)



	31 Dec 2012	30 Jun 2013	Change
Total assets (HK\$ billion)	52.2	51.8	-0.8%
Net borrowings (HK\$ billion)	18.6	19.4	+4.0%
Net gearing ratio	87.2%	86.5%	-0.7 ppt
Net assets per share (HK\$)	3.28	3.44	+4.9%

## **Cash** Flows



(HK\$ million)	30 June 2012	30 Jun 2013	Change
Net cash generated from operating activities	408	1,293	217%
Net cash used in investing activities	(2,466)	(1,485)	-40%
Net cash generated from (used in) financing activities	812	(1,047)	-229%
Net decrease in cash and cash equivalents for the period	(1,246)	(1,240)	
Cash and cash equivalent at end of the period	2,475	2,374	-4%

# **Operational Review**



# **Improved Coal Consumption**



- Average price of coal purchased decreased 18.9% to HK\$704/ton (1H 2012: HK\$868/ton)
- Standard coal consumption decreased to 107.9kg/ton of clinker
- Average coal cost of production decreased 22.6% to HK\$109.8/ton of clinker due to lowered coal price and improved coal consumption
- Coal cost represented approximately 40.1% of the cost of sales of cement

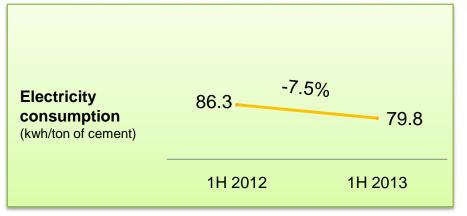


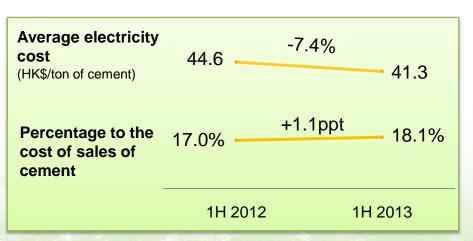


### **Improved Electricity Consumption**



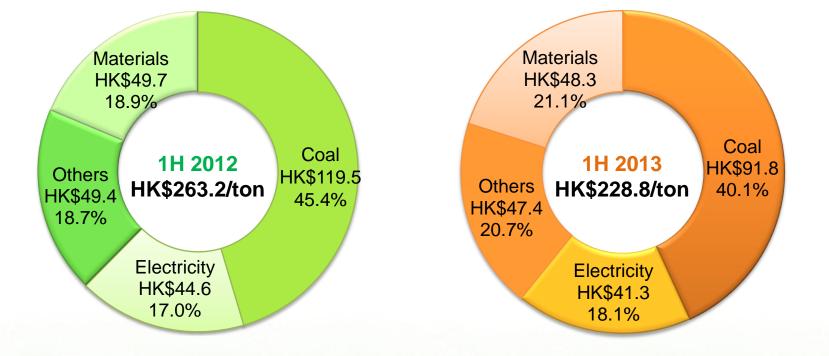
- Reduced electricity consumption represents a cost saving of approximately HK\$149.3 million (1H 2012: HK\$66.6 million)
- Residual heat recovery generators
  - Performed satisfactorily and generated 846.2 million kwh of electricity, representing an increase of 22.3% YoY
  - Provided approximately 29.3% (1H 2012: 28.5%) of required electricity consumption, representing a cost saving of approximately HK\$538.8 million (1H 2012: HK\$438.4 million)
- Average electricity cost decreased by 7.4% to HK\$41.3/ton of cement due to reduced electricity consumption for production
- Electricity cost represented approximately 18.1% of the cost of sales of cement





### **Cost Structure of Cement Products**





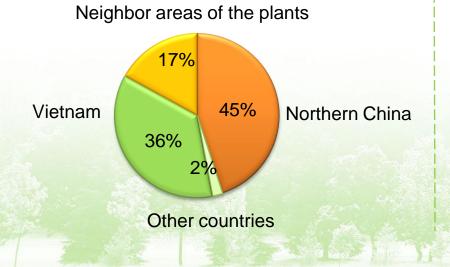
## **Cost Control**



#### **Coal Procurement**

- Lowered coal procurement cost, improved cash flow with effective risk management:
  - Adopted a short-cycle and multi-channel sourcing strategy
  - Reinforce the centralized procurement at headquarters and strengthen regional sharing of raw materials and some spare parts of production facilities

#### Coal Procurement in 1H 2013



#### **Effective Logistics**

- Become more competitive through the "water shipment and transshipment" model:
  - Secured 540,000 tons of shipping capacity on the Xijiang River through tendering, reaching an annual shipping capacity of 25 million tons
  - Operated 36 silo terminals along the Xijiang River and its tributaries (mainly in Guangdong Pearl River Delta region) with an annual capacity of 26.5 million tons
  - Introduced GPS for scheduling truck transportation distribution in Pearl River Delta region from Jul 2013

## Annual Production Capacity As at 30 Jun 2013



#### **Controlled by the Group**

	Cen	nent	Clir	nker	Cond	crete
Province/SAR	No. of lines	million tons	No. of lines	million tons	No. of plants	million m <sup>3</sup>
Guangdong	20	18.9	7	9.4	22	13.5
Guangxi	35	31.1	17	25.0	17	10.1
Fujian	14	10.9	6	6.8	10	5.7
Hainan	4	4.0	3	3.3	4	2.4
Shanxi	7	5.0	4	3.4	1	0.6
Yunnan	5	4.0	3	2.3	-	-
Zhejiang	-	-	-	-	2	1.1
Hong Kong	-	-	-	-	3	1.5
Total	85	73.9	40	50.2	59	34.9

#### Controlled by joint ventures and associates

Guangzhou JV	8	8.1	2	3.7	1	0.5
Mengxi	26	17.1	9	10.8	-	-
Attributable	-	11.5	-	6.5	-	0.3

# **Outlook & Prospects**



#### **Strategies and Prospects**





#### \* Urbanization

Urbanization rate from 52.6% in 2012 to 70% by 2030

# Our Goal in 2013

Persist in the "3+2" development strategy

#### Lowest Total Cost

Further promote lean management, expand on scope of centralized procurement and improve the logistics system

#### Leading in Regional Market

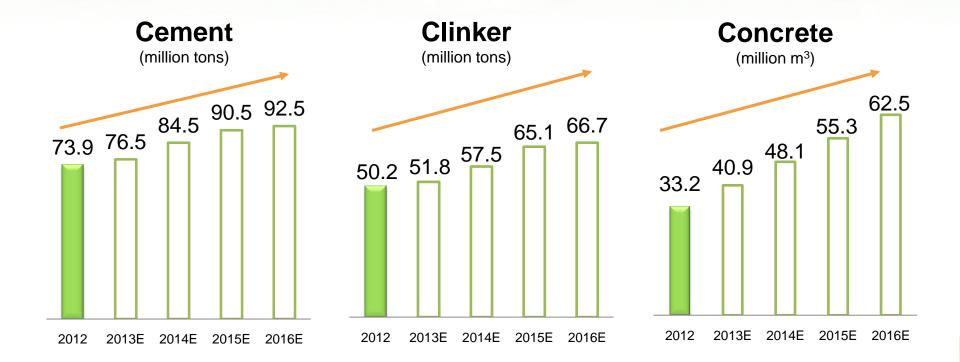
Continue to conduct market integration and optimize the business network and increase market share in operating region

#### Social Responsibility

Devote for circular economy development and urban waste treatment by setting up a stricter emission reduction standard

# **Capacity Expansion through Organic Growth**





\* Excluding the capacity held through equity interest in joint ventures and associates

# **Q & A**

#### Unremittingly devote towards the goal of

Being the Largest, Most Profitable, Best Managed & Most Respected Cement & Concrete Supplier in China



# Appendix



## Development Strategy of Cement – "3+2" Strategy



	Control of Resources	<ul> <li>The first priority of accessing to regional markets is good control and good choice on the quality of the limestone resources</li> <li>Abundant volume of limestone to support the production for 30 years or above</li> <li>Good quality with the CaO content of 50% or above</li> <li>Low disposal ratio</li> <li>Convenient location</li> </ul>
<b>3</b> Business Model	Conversion of Resources	<ul> <li>Production facilities of high efficiency, environmental protection and green</li> <li>100% production lines are NSP cement production lines</li> <li>100% production lines are installed with residual heat recovery generators</li> <li>100% production lines can consume industrial waste during production</li> <li>Our production management is standardized, according to CR Cement Corporate Management Manual</li> </ul>
	Distribution of Resources	<ul> <li>To build sophisticated logistics network including sales offices and silo terminals so as to lower the cost of logistics</li> <li>Advocate direct sales to lower the sales cost</li> </ul>
<b>Competitive</b>	Lowest Total Cost	<ul> <li>Set the industrial practice on cost management of the whole value chain to pursue the lowest-cost mode of investment and production</li> <li>Establish the core competitive advantage by having the lowest total cost</li> </ul>
Strategies	Leading in Regional Market	<ul> <li>To become the largest, best managed and most efficient leader with high pricing power in the areas we operate</li> <li>To achieve at least 25% market share in the areas we operate</li> </ul>